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<b>1 February 2016</b>	<b>ITEM:</b>
<b>Southend-on-sea Health and Wellbeing Board</b>	
<b>Update on Mid and South Essex Success Regime and Sustainability and Transformation plan (STP)</b>	
<b>Report of:</b> Andy Vowles, Programme Director, Mid and South Essex Success Regime	

## **Executive Summary**

This paper provides an update on the progress of the Mid and South Essex Success Regime (SR) and Sustainability and Transformation Plan (STP). It follows previous reports to the Health and Wellbeing Board.

Details of the STP, the Success Regime, latest documents and information on how to have your say may be found on the Success Regime website - [www.successregimessex.co.uk](http://www.successregimessex.co.uk)

### **1. Recommendation(s)**

- 1.1 The Board is asked to note the update and the continuing opportunities to give views on the STP and developing options for service change.**
- 1.2 The Board is recommended to continue participating in discussions within the Mid and South Essex Success Regime and STP engagement and consultation programmes, which include stakeholder meetings and meetings of the Essex, Southend and Thurrock Health and Wellbeing Boards.**

### **2. Main developments since the last update**

#### **2.1 STP published**

In the last update for the Health and Wellbeing Board, we reported that the STP and supporting documents were published on 23 November. A public summary document is available called *10 things you should know about your local health and care plan*. Local people are invited to give their views and details on how to have your say are in the summary and on the website.

#### **2.2 Preparing for options appraisal**

The Success Regime is preparing for an options appraisal process to run through February and March 2017. This will examine the current potential models for hospital reconfiguration of which there are five possibilities, which are explained in the STP summary document. We will appraise these options against key criteria including access, quality, workforce and productivity/effectiveness.

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### 2.3 **Service user input to the decision-making process**

There will be a strong public and service user input to the options appraisal process through several elements as follows:

- Service users involved in the options appraisal process itself in one of three appraisal panels (the other two panels comprising financial experts and independent clinical experts)
- Consideration, as part of the options appraisal process, of patient and public feedback taken from over 30 workshops during our engagement phases and from individual written responses
- Service user input to the process coordinated by a Service Users Advisory Group (see below)
- Chair of the Service Users Advisory Group now a member of the Success Regime Programme Board.

### 2.4 **Service Users Advisory Group**

Members of the Success Regime Service Users Advisory Group met twice in December; once to discuss with the SR joint medical director how the views of service users could influence the potential hospital reconfiguration and a second time to discuss methods of communications and engagement. The full Group met on 10 January to discuss further plans for engagement and consultation in 2017.

The Group, which currently has over 60 members from across mid and south Essex, has selected Eric Watts, a service user representative from Brentwood to be the chair of the group. It is soon to select a vice chair.

Membership of the Service Users Advisory Group is drawn from the network of existing representative groups attached to the CCGs and NHS trusts within the Success Regime. Healthwatch and the CVSs are also involved. Further information on how to join this group is available from the SR website.

### 2.5 **Views of the independent Clinical Senate**

The Success Regime has published two independent clinical reviews of the emerging plans to reconfigure the three main hospitals in Basildon, Chelmsford and Southend. The reports were prepared by the East of England Clinical Senate following detailed reviews which took place in June and October 2016.

The role of the Clinical Senate is to provide independent, strategic advice and guidance to healthcare planning. The panels that undertook the reviews involved senior clinicians from outside Essex and patient representatives. The independent advice of the Clinical Senate is one of many inputs that will be considered in reaching preferred options. It is not a decision, but an important part of the evidence that will inform decisions

The Clinical Senate's final report of October 2016 supports the principle of having a designated specialist emergency hospital for more challenging and complex emergency work. It also supports the principle of having a centre of excellence for planned care. The report states that;

*"This opportunity could be fully exploited to develop a centre for Essex that provides at scale, high quality services and care, first class training posts, developing*

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*expertise and a sense of pride among its workforce. This should create a centre that staff and patients would want to come to.”*

However, the review panel urged caution around the pace of change recommending that quality and safety of services is paramount and the need for long-term sustainable services should take priority over speed.

The full reports are available from <http://www.successregimeessex.co.uk/latest-plans/supporting-evidence/>

## 2.6 **Joint executive group for hospital trusts**

Following the appointment of Clare Panniker as chief executive and accountable officer for each of the three hospital trusts in mid and south Essex, the boards have agreed a joint executive group. The trust chairs announced the following appointments on 9 January 2017:

Chief Medical Officer	Dr Celia Skinner
Chief Nurse	Diane Sarkar
Chief Transformation Officer	Tom Abell
Chief Human Resources Director	Mary Foulkes OBE
Chief Finance Officer	James O’Sullivan
Chief Information Officer	Martin Callingham
Chief Estates and Facilities Director	Carin Charlton

Dr Ronan Fenton will continue in his role as joint medical director with Dr Celia Skinner for the Success Regime

The joint executive group will be supported by site senior leadership teams who will primarily manage the day to day needs of each trust.

The local teams will be led by three managing directors who also have membership of joint executive group. They are:

Managing Director Mid Essex	Lisa Hunt
Managing Director Southend	Yvonne Blücher
Managing Director Basildon and Thurrock	Tom Abell (interim)

## 3. **Background papers**

For further background information please see the STP summary and other documents at [www.successregimeessex.co.uk](http://www.successregimeessex.co.uk)

### **Report Author:**

Wendy Smith, Interim Communications Lead, Mid and South Essex Success Regime